

PILLAR 3 DISCLOSURE

1.0 OVERVIEW

Cagamas Berhad and its subsidiaries (collectively referred to herein as “Cagamas”) is not required to comply with Bank Negara Malaysia’s (BNM) Risk-Weighted Capital Adequacy Framework (RWCAF) – Disclosure Requirements (“Pillar 3”) but has chosen to adopt the disclosure requirement as a matter of best practice. The organisation’s Pillar 3 disclosure is governed by the approved Disclosure Policy on Risk-Weighted Capital Adequacy Framework (“Basel II Pillar 3”) which documents the content, materiality, frequency of disclosure and internal controls over the disclosure process.

In determining the capital requirement for credit risk, Cagamas has adopted the Advanced Internal Rating Based (AIRB) Approach for the Purchase Without Recourse (PWOR) portfolio and Standardised Approach for Purchase With Recourse (PWR) portfolio and investments.

For market risk, the Standardised Approach is adopted whilst the risk-weighted capital requirement for operational risk is based on the Basic Indicator Approach (BIA) which is the average of a percentage fixed by BNM of positive annual gross income over the previous three years.

Under BNM’s RWCAF Basel II Pillar 3 requirements, the information disclosed herein is not required to be audited by external auditors. However, the disclosure has been reviewed and verified by internal auditors and approved by the Board of Directors. The Pillar 3 disclosure will be published annually together with the annual report, which is available on Cagamas’ website, www.cagamas.com.my.

2.0 SCOPE OF APPLICATION

The basis for consolidation is described in Note 2 to the financial statements. There are no significant restrictions or impediments to the transfer of funds or regulatory capital within the Cagamas Holdings Berhad (“the Group”). There are no capital deficiencies in any of the subsidiary companies of the Group during the year.

For the purpose of this Pillar 3 disclosure, the scope shall be restricted to the subsidiary which is material in relation to the Group’s assets i.e. Cagamas. The disclosure published is for the year ended 31 December 2023 and is based on the consolidated financial statement of Cagamas Berhad. Information on other subsidiaries of the Group is available in the notes to the financial statements.

PILLAR 3 DISCLOSURE *(continued)*

3.0 CAPITAL MANAGEMENT

Cagamas' capital management is guided by its Capital Management Framework which sets out the minimum policies and procedures required to be put in place to ensure adequate capital is maintained to support the development of its businesses.

The framework aims to ensure that capital requirements are reviewed over a minimum of 3-year period, consistent with the organisation's risk profile and business plan as well as to maintain an adequate capital level at all times. This involves the following key initiatives:

- Focus on measuring return on capital employed in evaluating business proposals that require incorporating Cagamas' unique developmental role in the debt capital market and as a liquidity provider;
- Continuous monitoring on the robustness of its capital position and the efficient use of capital through the 3-year capital plan;
- Implementation of the Internal Capital Adequacy Assessment Process (ICAAP) as well as ensuring that capital requirements under stressed scenarios are taken into account in capital planning.

The capital management strategy is dynamic and forward-looking, incorporates the capital needs of existing and new businesses as well as takes into account the business environment that impacts the needs and value of the organisation.

The strategy requires the proactive management of Cagamas' capital structure to be effective whilst maintaining a strong and robust capital position aligned with the risk profile and supporting business growth. This involves ongoing review and monitoring of the level and quality of capital by the Board of Directors which is assessed based on the following key objectives:



The capital adequacy requirements are computed in accordance with BNM's Capital Adequacy Framework (Capital Component) and Capital Adequacy Framework (Basel II – Risk-Weighted Assets) which sets out the general requirements concerning regulatory capital adequacy, components of eligible regulatory capital and requirements for computing risk-weighted assets (RWA).

PILLAR 3 DISCLOSURE *(continued)*

3.0 CAPITAL MANAGEMENT (CONTINUED)

3.1 Capital Adequacy Ratios

The following table details the capital adequacy ratios for Cagamas:

	2023	2022
<i>Before deducting the proposed final dividend</i>		
CET1 Capital Ratio	34.8%	37.0%
Tier 1 Capital Ratio	34.8%	37.0%
TCR	35.3%	38.0%
<i>After deducting the proposed final dividend</i>		
CET1 Capital Ratio	34.7%	36.8%
Tier 1 Capital Ratio	34.7%	36.8%
TCR	35.1%	37.8%

Common Equity Tier 1 (CET1) and Tier 1 Capital Ratios refer to the Total Tier 1 capital to RWA.

Total Capital Ratio (TCR) is the total capital to RWA.

3.2 Capital Structure

The following table details the capital structure of Cagamas:

	2023 RM'000	2022 RM'000
<i>CET1/Tier 1 Capital</i>		
Issued capital	150,000	150,000
Retained profits	4,394,938	4,198,590
	4,544,938	4,348,590
Financial assets at FVOCI* reserves	(2,152)	(37,188)
Less: Deferred tax assets	(13,501)	(33,580)
Less: Regulatory reserves**	(47,919)	(79,440)
Total CET1/Tier 1 Capital	4,481,366	4,198,382
<i>Tier 2 Capital</i>		
Allowance for impairment losses	9,332	35,709
Add: Regulatory reserves**	47,919	79,440
Total Tier 2 Capital	57,251	115,149
Total Capital	4,538,617	4,313,531

* Fair Value through Other Comprehensive Income (FVOCI)

** comprise qualifying regulatory reserves for non-impaired loans and financing of Cagamas

PILLAR 3 DISCLOSURE *(continued)***3.0 CAPITAL MANAGEMENT (CONTINUED)****3.3 Minimum Regulatory Capital Requirement**

The following table presents the minimum capital requirements to support Cagamas' RWA:

Exposure Class	2023	2022
Risk-weighted assets	RM'000	RM'000
i) Credit Risk	12,217,264	10,703,611
ii) Operational Risk	645,292	639,049
Total RWA	12,862,556	11,342,660
Minimum capital requirement at 10.5%		
i) Credit Risk	1,282,812	1,123,879
ii) Operational Risk	67,756	67,100
Total	1,350,568	1,190,979

4.0 RISK MANAGEMENT

The Group takes a holistic and enterprise-wide view in managing risk across the subsidiaries with regular evaluation of risks.

4.1 Enterprise Risk Management (ERM) Framework

ERM forms part of the Group's culture and is embedded into business, operations and decision-making processes and practices. The ERM Framework is geared towards achieving the Group's objectives in the four categories below:

Strategic	Operations	Financial	Reporting & Compliance
high-level goals, aligned with and supporting the Group's mission	effective and efficient use of resources	profitability and sustainability of performance	reliability of reporting and compliance with applicable laws and regulations

In line with the ERM, three lines of defence in managing risks are adopted within the Group. Business units, being the first line of defence have the primary responsibility of identifying, mitigating and managing risks within their lines of business. They also ensure that their day-to-day activities are carried out within established risk policies, procedures and limits.

An independent Risk Management and Compliance Division (RMD) plays the role of second line of defence by providing specialised resources to proactively manage risks and compliance. This includes the assessment of risk exposures and the coordination of risk management on an enterprise-wide basis. RMD is also responsible for ensuring that risk policies are implemented accordingly.

The Internal Audit Division (IAD) being the third line of defence is responsible for independently reviewing the adequacy and effectiveness of risk management processes, the system of internal controls and compliance with internal risk policies.

PILLAR 3 DISCLOSURE *(continued)*

4.0 RISK MANAGEMENT (CONTINUED)

4.2 Risk Governance Structure

<p>Board of Directors ("the Board")</p> <ul style="list-style-type: none"> • Sets the overall strategic direction for the Group; • Provides oversight to ensure that management has appropriate risk management systems and practices to manage risks associated with the Group's operations and activities; • Sets the risk appetite and tolerance levels that are consistent with the Group's overall business objectives and desired risk profile; and • Reviews and approves all significant risk management policies and risk exposures. 		
<p>Board Risk Committee (BRC)</p> <p>Assists the Board by ensuring that there is effective oversight and development of strategies, policies and infrastructure to manage the Group's risks. The BRC is supported by management committees which address key risks identified.</p>		
<p>Management Executive Committee (MEC)</p> <p>Undertake the oversight function for overall risk limits, aligning them to the risk appetite set by the Board.</p>	<p>Asset and Liability Committee (ALCO)</p> <p>Undertake the oversight function for liquidity management and capital allocation, aligning them to the risk appetite set by the Board.</p>	
<p>Management</p> <p>Responsible for the implementation of policies laid down by the Board and ensuring there are adequate and effective operational procedures, internal controls and systems to support these policies.</p>		
<p>First Line of Defence Business and Support Functions</p> <p>Primary responsibility of identifying, mitigating and managing risks within their lines of business. They also ensure that their day-to-day activities are carried out within established risk policies, procedures and limits.</p>	<p>Second Line of Defence Risk Management & Compliance Division (RMD)</p> <p>Monitoring and reporting of risk exposures independently and coordinating the management of risks on an enterprise-wide basis. It is independent of other departments involved in risk taking activities and reports directly to the BRC.</p>	<p>Third Line of Defence Internal Audit Division (IAD)</p> <p>Responsible for independently reviewing the adequacy and effectiveness of risk management processes, system of internal controls and compliance with internal policies.</p>

PILLAR 3 DISCLOSURE *(continued)*

4.0 RISK MANAGEMENT (CONTINUED)

4.3 Internal Capital Adequacy Assessment Process (ICAAP)

ICAAP primarily involves a comprehensive assessment of all material risks that Cagamas is exposed to, including assessing the adequacy of the capital in relation to its risks and setting capital targets that commensurate with its risk profile and operating environment, taking into consideration Cagamas' business strategy and risk appetite. The following are the main components in the organisation's ICAAP:

Risk Appetite

Risk appetite is the acceptable risk tolerance for each material risk category and other related parameters in achieving business objectives. It does not seek to prevent risk taking. Instead, it ensures that the risks undertaken are aligned to chosen business strategies.

Material Risk Assessment and Quantification

This component requires analysis of all risks that occur in business activities and recognition of the risks that Cagamas can be exposed to in the future. These include quantifiable and non-quantifiable risks. Risks are aggregated in order to determine the overall risk under the ICAAP, including impact assessment of stress on the internal Total Capital Ratio target.

Stress Testing

A rigorous and forward-looking stress testing is an integral part of ICAAP, enabling assessment of the impact to capital adequacy arising from adverse events or changes in market conditions. Further stress testing would enable Cagamas to assess the vulnerability of its statement of financial position and resilience of financial plans to extreme but plausible stress events.

To ensure effectiveness of stress test results, a range of scenarios is considered which includes at least an adverse economic scenario that is severe but plausible, such as a severe economic downturn and/or a system-wide shock to liquidity. The stress test would be conducted company-wide covering all relevant risk areas and material entities. Results of the stress test are deliberated by the MEC and reported to the BRC and the Board.

Capital Management

Measurement of the available capital and capital instruments is detailed out in the Capital Management Framework. The components considered as available capital are reviewed or enhanced as and when required to ensure its relevance.

Independent Review

An independent review of ICAAP is performed to review the processes or systems for assessing the various risks that Cagamas is exposed to and for relating the risks to capital levels. The scope includes review of the appropriateness of the ICAAP, the identification of material risks, the reasonableness of stress testing scenarios, the integrity, verifiability and completeness of data inputs and the assumptions used.

PILLAR 3 DISCLOSURE *(continued)*

5.0 CREDIT RISK

Credit risk is defined as the potential for financial loss resulting from the failure of a borrower or counterparty to fulfil its financial or contractual obligations. Credit risk arises from PWR and PWOR business, Capital Management Solution, investments and treasury hedging activities. Cagamas seeks to take credit risk that meets the underwriting standards while ensuring that the risk taken is commensurate with the return.

Credit Risk Management Oversight and Organisation

The MEC is the senior management committee responsible for the organisation's overall credit risk exposure, taking a proactive view of risks and positioning the credit portfolio. MEC, which is chaired by the President/Chief Executive Officer (CEO), also reviews the credit risk management policy, the credit profile of material portfolios, and aligns credit risk management with business strategy.

Business Units undertake thorough credit assessment prior to submission to the Credit Department of the RMD. The Credit Department will independently assess the counterparty taking into consideration the credit strength of the counterparty and business requirement prior to recommendation to the MEC. The Credit Department is also responsible for formulating and developing credit risk policies and procedures for identifying, measuring, monitoring and reporting credit risk. Credit limits are approved by the MEC within the risk parameters set by the Board.

Regular risk reporting which includes quality of portfolio, changes in counterparties' rating and concentration risk exposures is made to the BRC and the Board for their oversight.

Credit Risk Management Approach

Credit risk management includes the establishment of credit risk policies and procedure manuals wherein the credit processes, controls, approval authority, risk rating/scoring and credit review are documented. These standards cover credit origination, measurement and documentation as well as problem recognition, classification and remedial actions.

Credit risk is managed via a thorough assessment at both counterparty and portfolio levels prudent eligibility criteria and conducts due diligence on loans and financings to be purchased. Credit limits are reviewed periodically and determined based on the combination of external ratings, internal credit assessment and business requirements. Cagamas has in place an internal credit rating methodology and Management Credit Approving Limit, which sets out the maximum credit approving limit by the MEC.

All credit exposures are monitored on a regular basis and any non-compliance is independently reported to the Management and BRC/BOD for remedial actions. Financing activities are also guided by internal credit policies, procedure manuals and the Risk Appetite Framework approved by the Board.

PILLAR 3 DISCLOSURE *(continued)*

5.0 CREDIT RISK (CONTINUED)

Key areas of credit exposures:

(a) Purchase With Recourse (PWR)

Under the PWR scheme, Cagamas takes on counterparty risk i.e. credit risk of the selling institutions given the latter's undertaking to repurchase or replace ineligible loans. The counterparty is assigned with credit limit based on rating and comprehensive internal credit assessment. Reviews for counterparties are conducted at least once a year with updated information on the counterparty's financial position, market position, industry and economic conditions, as well as business requirements. In addition, the portfolio also managed and monitored via credit concentration limits established based on the type of counterparty, type of assets and counterparty rating band.

(b) Purchase Without Recourse (PWOR)

As for the PWOR scheme, Cagamas absorbs all the credit risk of the loans and financing acquired wherein purchases are restricted to the approved sellers and type of assets. Purchase of these loans is managed via adherence to stringent eligibility criteria and due diligence on a sample of the portfolio prior to the purchase. To further mitigate credit risks, PWOR purchases may include loans with an automated salary deduction feature. These portfolios are monitored via concentration limits based on property types and location.

(c) Capital Management Solutions (CMS), Investment and Derivatives Activities

The management of credit risk arising from the investment of surplus funds is primarily via the setting of counterparty credit limits. These credit limits are established following an assessment of the counterparty's creditworthiness and is subject to the credit policy on investment which stipulates amongst others the minimum investment grade for debt securities, maximum tenure, and credit concentration limits. The policy is subject to regular review. Credit exposures are managed through independent monitoring where any limit breaches will be escalated to Management and BRC/BOD for remedial actions.

Cagamas' exposures to Interest Rate Swaps (IRS), Islamic Profit Rate Swaps (IPRS), Cross Currency Swaps (CCS) and Islamic Cross Currency Swaps (ICCS) are for hedging purposes only.

5.1 Credit Risk Mitigation

Credit limits are assigned on the basis of the counterparty's credit standing, source of repayment, debt servicing ability and business requirements.

Under the PWR scheme, Cagamas accepts guarantee from the parent company of corporate and institutional counterparties to mitigate credit risk subject to internal guidelines and policy. Credit exposure which is secured by a guarantee from an eligible guarantor, the portion of the exposure is weighted according to the risk weight appropriate to the guarantor. In accordance with BNM's RWCAF guidelines, this guarantee shall not be considered again for credit risk mitigation purposes as the rating has already taken into account the guarantee provided by the parent of the counterparty.

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.1 Credit Risk Mitigation (continued)

The following table presents the minimum regulatory capital requirement for credit risk:

	Total Exposures before Credit Risk Mitigation RM'000	Total Exposures after Credit Risk Mitigation RM'000	RWA RM'000	Minimum Capital Requirement at 10.5% RM'000
2023				
Exposure Class Credit Risk				
On-balance sheet exposure:				
Sovereign & central bank	1,587,347	1,587,347	15,075	1,583
Banks, development financial institutions & multilateral development banks	44,407,466	44,407,466	11,057,561	1,161,044
Corporate & leasing companies	871,584	871,584	209,704	22,019
Mortgage assets	6,878,986	6,878,986	766,489	80,481
Hire purchase assets	30	30	4	-
Reverse mortgage assets	2,147	2,147	751	79
Other assets	46,949	46,949	46,949	4,930
Defaulted exposures	24,417	24,417	79,355	8,332
Total	53,818,926	53,818,926	12,175,888	1,278,468
Off-balance sheet exposure:				
Derivative financial instruments	414,540	414,540	41,376	4,344
Total Credit Exposures	54,233,466	54,233,466	12,217,264	1,282,812
2022				
Exposure Class Credit Risk				
On-balance sheet exposure:				
Sovereign & central bank	1,953,553	1,953,553	-	-
Banks, development financial institutions & multilateral development banks	35,147,296	35,147,296	8,943,333	939,050
Corporate & leasing companies	1,238,148	1,238,148	270,150	28,366
Mortgage assets	7,664,760	7,664,760	1,250,613	131,314
Hire purchase	15	15	4	-
Reverse mortgage assets	552	552	193	20
Other assets	61,747	61,747	61,746	6,484
Defaulted exposures	37,458	37,458	150,208	15,772
Total	46,103,529	46,103,529	10,676,247	1,121,006
Off-balance sheet exposure:				
Derivative financial instruments	239,405	239,405	27,364	2,873
Total Credit Exposures	46,342,934	46,342,934	10,703,611	1,123,879

5.0 CREDIT RISK (CONTINUED)

5.2 Distribution of Credit Exposures

Cagamas' counterparties are mainly the Government of Malaysia (GOM), financial institutions, development financial institutions and corporate companies in Malaysia. The following tables present the analysis of credit exposure of financial assets before the effect of credit risk mitigation by:

(a) Industrial analysis based on its industrial distribution:

2023	Cash and short-term funds RM'000	Deposits and placements with financial institutions RM'000	Derivative financial instruments RM'000	Financial assets at FVOCI* RM'000	Financial asset at amortised cost RM'000	Amount due from counter parties RM'000	Islamic financing assets RM'000	Mortgage assets- Conventional RM'000	Mortgage assets- Islamic RM'000	Hire purchase assets- Islamic RM'000	Reverse mortgage assets RM'000	Other assets RM'000	Total RM'000
	-	-	-	1,420,577	-	-	-	-	-	-	-	33	1,420,610
Government bodies													
Financial institutions:													
- Commercial banks	180,359	86,947	207,659	345,859	2,286,680	19,641,205	19,395,481	-	-	-	-	-	42,144,190
- Development banks	-	-	-	288,971	-	-	2,011,411	-	-	-	-	-	2,300,382
Communications, electricity, gas and water	-	-	-	213,271	-	-	-	-	-	-	-	-	213,271
Transportation	-	-	-	160,538	-	-	-	-	-	-	-	-	160,538
Leasing	-	-	-	60,941	-	346,585	19,969	-	-	-	-	-	427,485
Consumers	-	-	-	-	-	-	-	3,021,850	3,881,628	55	2,147	-	6,905,580
Corporate	-	-	-	128,513	-	-	-	-	-	-	-	-	128,513
Construction	-	-	-	20,420	-	-	-	-	-	-	-	-	20,420
Others	-	-	-	50,971	-	-	-	-	-	-	-	18,180	69,151
Total	180,359	86,947	207,659	2,680,061	2,286,680	19,987,790	21,426,861	3,021,850	3,881,628	55	2,147	18,213	53,790,150

* Fair Value through Other Comprehensive Income (FVOCI)

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.2 Distribution of Credit Exposures (continued)

(a) Industrial analysis based on its industrial distribution (continued):

2022	Cash and short-term funds RM'000	Deposits and placements with financial institutions RM'000	Derivative financial instruments RM'000	Financial assets at FVOCI* RM'000	Financial asset at amortised cost RM'000	Amount due from counterparties RM'000	Islamic financing assets RM'000	Mortgage assets- Conventional RM'000	Mortgage assets- Islamic RM'000	Hire purchase assets- Islamic RM'000	Reverse mortgage assets RM'000	Other assets RM'000	Total RM'000
	-	-	-	1,542,101	-	-	-	-	-	-	-	333	1,624,454
Government bodies													
Financial institutions:													
- Commercial banks	159,765	132,570	102,583	618,961	1,817,754	16,641,501	14,981,115	-	-	-	-	-	34,454,249
- Development banks	-	-	-	202,129	-	-	501,169	-	-	-	-	-	706,298
Communications, electricity, gas and water	-	-	-	300,140	-	-	-	-	-	-	-	-	300,140
Transportation	-	-	-	381,397	-	-	-	-	-	-	-	-	381,397
Leasing	-	-	-	-	456,245	-	-	-	-	-	-	-	456,245
Consumers	-	-	-	-	-	-	-	3,426,761	4,275,424	50	552	-	7,702,787
Corporate	-	-	-	375,385	-	-	-	-	-	-	-	-	375,385
Construction	-	-	-	56,201	-	-	-	-	-	-	-	-	56,201
Others	-	-	-	35,177	-	-	-	-	-	-	-	30,947	66,124
Total	159,765	132,570	102,583	3,483,471	1,817,754	17,097,746	15,482,284	3,426,761	4,275,424	50	552	31,300	46,020,260

* Fair Value through Other Comprehensive Income (FVOCI)

** Fair Value through Profit or Loss (FVTPL)

(b) Geographical location analysis is not applicable because all credit exposures comprise domestic exposures.

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.2 Distribution of Credit Exposures (continued)

(c) Maturity analysis based on the residual contractual maturity

2023	Within one year RM'000	One to three years RM'000	Three to five years RM'000	More than five years RM'000	Non-interest/ non-profit bearing RM'000	Total RM'000
On-balance sheet exposure:						
Cash and short-term funds	179,800	-	-	-	559	180,359
Deposits and placements with financial institutions	86,947	-	-	-	-	86,947
Financial assets at FVOCI	148,606	498,549	611,018	1,431,888	-	2,690,061
Financial asset at amortised cost	-	-	-	2,290,448	(3,768)	2,286,680
Amount due from counterparties	6,475,796	8,861,989	4,288,658	361,372	(25)	19,987,790
Islamic financing assets	7,301,922	9,385,918	4,739,117	-	(96)	21,426,861
Mortgage assets:						
- Conventional	642,965	741,844	634,252	1,014,207	(11,418)	3,021,850
- Islamic	601,511	782,955	689,809	1,818,964	(11,711)	3,881,528
Hire purchase assets:						
- Islamic	61	-	-	-	(6)	55
Reverse mortgage	-	-	-	-	2,147	2,147
Other assets	152,273	42,464	-	12,922	46,989	254,648
Total on-balance sheet exposure	15,589,881	20,313,719	10,962,854	6,929,801	22,671	53,818,926
Off-balance sheet exposure:						
IRS/IPRS	1,720	17,296	3,600	30,522	-	53,138
CCS	243,677	117,725	-	-	-	361,402
Total	15,835,278	20,448,740	10,966,454	6,960,323	22,671	54,233,466

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.2 Distribution of Credit Exposures (continued)

(c) Maturity analysis based on the residual contractual maturity (continued)

2022	Within one year RM'000	One to three years RM'000	Three to five years RM'000	More than five years RM'000	Non-interest/ non-profit bearing RM'000	Total RM'000
On-balance sheet exposure:						
Cash and short-term funds	158,354	-	-	-	1,411	159,765
Deposits and placements with financial institutions	132,570	-	-	-	-	132,570
Financial assets at FVOCI	1,172,957	493,730	475,704	1,351,080	-	3,493,471
Financial asset at amortised cost	-	-	-	1,820,889	(3,135)	1,817,754
Amount due from counterparties	-	11,119,106	1,529,429	4,449,227	(16)	17,097,746
Islamic financing assets	-	9,509,737	4,027,529	1,945,111	(93)	15,482,284
Mortgage assets:						
– Conventional	570,966	710,627	654,002	1,506,063	(14,897)	3,426,761
– Islamic	617,661	791,051	721,141	2,162,762	(17,191)	4,275,424
Hire purchase assets:						
– Islamic	62	-	-	-	(12)	50
Reverse mortgage	-	-	-	-	552	552
Other assets	5,577	6,767	-	9,428	195,380	217,152
Total on-balance sheet exposure	2,658,147	22,631,018	7,407,805	13,244,560	161,999	46,103,529
Off-balance sheet exposure:						
IRS/IPRS	6,801	16,767	-	28,629	-	52,197
CCS	154,971	32,237	-	-	-	187,208
Total	2,819,919	22,680,022	7,407,805	13,273,189	161,999	46,342,934

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.3 Off-Balance Sheet Exposure and Counterparty Credit Risk (CCR)

CCR on derivative financial instruments is the risk that a counterparty in a foreign exchange, interest rate, commodity, equity, option or credit derivative contract defaults prior to or on maturity date of the contract and Cagamas, at the relevant time has a claim on the counterparty. Derivative financial instruments restricted to interest rate and foreign exchange related contracts are entered into solely for hedging purposes.

Off-Balance Sheet Exposures

	Principal Amount RM'000	Positive Fair Value of Derivatives Contracts RM'000	Credit Equivalent Amount RM'000	RWA RM'000
2023				
Derivative Financial Instruments	7,837,266	207,659	414,540	41,376
IRS/IPRS				
– Less than 1 year	1,000,000	720	1,720	200
– 1 year to less than 5 years	1,425,000	446	20,896	4,090
– 5 years and above	160,000	12,923	30,522	3,520
CCS				
– Less than 1 year	4,139,796	151,552	243,677	18,425
– 1 year to less than 5 years	1,112,470	42,018	117,725	15,141
2022				
Derivative Financial Instruments	4,663,125	102,583	239,405	27,364
IRS/IPRS				
– Less than 1 year	490,000	5,576	6,801	245
– 1 year to less than 5 years	1,000,000	6,767	16,767	2,000
– 5 years and above	160,000	9,429	28,629	3,840
CCS				
– Less than 1 year	2,705,125	67,054	154,971	17,583
– 1 year to less than 5 years	308,000	13,757	32,237	3,696

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.4 Credit Rating

5.4.1 Assignment of risk weights under the Standardised Approach

Under the Standardised Approach, the credit rating assigned by the credit rating agencies is used in the calculation of credit risk-weighted assets for PWR, CMS, investment, IRS/IPRS and CCS/ICCS in accordance with BNM RWCAF. Rating agencies or External Credit Assessment Institutions (ECAI) recognised by BNM are as follows:

- (i) Standard & Poor's Rating Services (S&P);
- (ii) Moody's Investors Service (Moody's);
- (iii) Fitch Ratings (Fitch);
- (iv) RAM Rating Services Berhad (RAM);
- (v) Malaysian Rating Corporation Berhad (MARC); and
- (vi) Rating & Investment Information, Inc (R&I).

In accordance with BNM's RWCAF, where the exposure is rated by more than one external rating agency, risk-weight shall be determined based on the second highest rating. For Cagamas, if exposure is denominated in local currency and where the exposure is rated by more than one external rating agency, risk weight is determined based on the second highest local rating. The counterparty shall be deemed as unrated when an exposure is not rated by an ECAI whilst the exposure which is secured by an explicit guarantee issued by an eligible or rated guarantor, rating similar to that of the guarantor is assigned.

The following table presents the credit exposures of Cagamas after the effect of credit risk mitigation by risk-weights:

Risk Weights	Sovereign & Central Bank	FI & DFI*	Corporates & Leasing Companies	Other Assets	RWA
	RM'000	RM'000	RM'000	RM'000	RM'000
2023					
0%	1,511,974	-	-	-	-
10%	-	-	-	-	-
20%	75,373	37,568,445	786,908	-	7,644,613
50%	-	7,253,561	64,707	-	3,659,134
100%	-	-	19,969	46,949	66,918
Total	1,587,347	44,822,006	871,584	46,949	11,370,665
Average Risk Weights	0.9%	24.8%	24.1%	100.00%	24.0%
2022					
0%	1,953,553	-	-	1	-
10%	-	-	-	-	-
20%	-	29,007,122	1,163,080	-	6,013,524
50%	-	6,379,579	75,068	-	3,227,323
100%	-	-	-	61,746	61,746
Total	1,953,553	35,386,701	1,238,148	61,747	9,302,593
Average Risk Weights	0.0%	25.4%	21.8%	100.00%	24.1%

* Financial Institutions (FI)
Development Financial Institutions (DFI)

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.4 Credit Rating (continued)

5.4.1 Assignment of risk weights under the Standardised Approach (continued)

The following table is a summary of the risk weight mapping matrix and the allocation of risk weights under the Standardised Approach:

Exposure class:	Rating of Counterparties by Approved ECAIs				
	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated
Moody's	Aaa to Aa3	A1 to A3	Baa1 to Ba3	B1 to C	Unrated
S&P	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
Fitch	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
RAM	AAA to AA3	A to A3	BBB1 to BB3	B1 to C	Unrated
MARC	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
R&I	AAA to AA-	A+ to A-	BBB+ to BB-	B+ to D	Unrated
	RM'000	RM'000	RM'000	RM'000	RM'000
On and Off-balance sheet exposure					
2023					
Sovereign/Central Bank [#]	1,587,347	-	-	-	-
FI and DFI	37,568,445	7,253,561	-	-	-
Corporates and Leasing Companies	786,908	64,707	-	-	19,969
Other Assets	-	-	-	-	46,949
Total	39,942,700	7,318,268	-	-	66,918
2022					
Sovereign/Central Bank [#]	1,953,553	-	-	-	-
FI and DFI	29,007,122	6,379,579	-	-	-
Corporates and Leasing Companies	1,163,080	75,068	-	-	-
Other Assets	-	-	-	-	61,747
Total	32,123,755	6,454,647	-	-	61,747

[#] Under BNM RWCAF, exposures to and/or guaranteed by the Federal Government of Malaysia are accorded a preferential sovereign risk weight of 0%.

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.4 Credit Rating (continued)

5.4.2 Assignment of risk-weights under the Advanced Internal Rating Based (AIRB) Approach

Cagamas adopts the AIRB approach for its PWOR exposure which primarily consists of mortgage loans and hire purchase loans using 3 key parameters i.e. Probability of Default (PD), Loss Given Default (LGD) and Exposure at Default (EAD) to quantify credit risk.

The risk estimates are developed based on internal historical data wherein the historical behaviour of the portfolio forms the basis for the computation of PD and LGD. EAD is the exposure when default occurs.

Disclosure on exposure by PD range:

	EAD RM'000	LGD %	Exposure Weighted Average RW %	RWA RM'000
2023				
<u>Mortgage assets</u>				
PD range:				
up to 3%	7,415,205	26.00%	10.22%	757,915
>3% to <100%	3,848	26.00%	125.16%	4,816
100%	24,392	26.00%	325.00%	79,274
<u>Hire purchase assets</u>				
PD range:				
up to 3%	36,804	26.00%	10.22%	3,762
>3% to <100%	-	-	-	-
100%	25	26.00%	325.00%	81
Total	7,480,274			845,848
2022				
<u>Mortgage assets</u>				
PD range:				
up to 3%	8,332,112	32.08%	14.89%	1,240,862
>3% to <100%	3,154	32.08%	169.15%	5,335
100%	37,423	32.08%	401.00%	150,068
<u>Hire purchase assets</u>				
PD range:				
up to 3%	29,681	32.08%	14.89%	4,420
>3% to <100%	-	-	-	-
100%	35	32.08%	401.00%	14
Total	8,402,405			1,400,825

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.5 Past Due and Impaired Loans

Refer to Note 2 of the Financial Statements for the accounting policies and accounting estimates on impairment assessment for loans and financing. This credit impairment policy is applicable to the Group.

(a) The following table is a summary of the impairment allowance by economic purpose:

	Neither more than 90 days past due nor individually impaired RM'000	More than 90 days past due but not individually impaired RM'000	Total RM'000	Impairment allowance RM'000	Total carrying value RM'000
2023					
Purchase of mortgage assets	45,240,254	24,392	45,264,646	23,219	45,241,427
Purchase of motor vehicles/ equipment	346,621	25	346,646	6	346,640
Personal use	2,730,048	–	2,730,048	31	2,730,017
	48,316,923	24,417	48,341,340	23,256	48,318,084
2022					
Purchase of mortgage assets	37,438,559	37,422	37,475,981	32,159	37,443,822
Purchase of motor vehicles/ equipment	456,271	36	456,307	13	456,29
Personal use	2,382,186	–	2,382,186	37	2,382,149
	40,277,016	37,458	40,314,474	32,209	40,282,265

PILLAR 3 DISCLOSURE (continued)

5.0 CREDIT RISK (CONTINUED)

5.5 Past Due and Impaired Loans (continued)

(b) The following table is a summary of the impairment allowance by product-type:

	Neither more than 90 days past due nor individually impaired RM'000	More than 90 days past due but not individually impaired RM'000	Total RM'000	Impairment allowance RM'000	Total carrying value RM'000
2023					
Amount due from counterparties	19,987,815	–	19,987,815	25	19,987,790
Islamic financing assets	21,426,957	–	21,426,957	96	21,426,861
Mortgage Assets:					
– Conventional	3,022,779	10,489	3,033,268	11,418	3,021,850
– Islamic	3,879,336	13,903	3,893,239	11,711	3,881,528
Hire Purchase Assets:					
– Islamic	36	25	61	6	55
	48,316,923	24,417	48,341,340	23,256	48,318,084
2022					
Amount due from counterparties	17,097,762	–	17,097,762	16	17,097,746
Islamic financing assets	15,482,377	–	15,482,377	93	15,482,284
Mortgage Assets:					
– Conventional	3,423,344	18,314	3,441,658	14,897	3,426,761
– Islamic	4,273,507	19,108	4,292,615	17,191	4,275,424
Hire Purchase Assets:					
– Islamic	26	36	62	12	50
	40,277,016	37,458	40,314,474	32,209	40,282,265

PILLAR 3 DISCLOSURE *(continued)*

6.0 MARKET AND LIQUIDITY RISK

Market risk is the potential loss arising from adverse movement of market prices and rates. Market risk exposure is limited to interest rate and foreign exchange as Cagamas does not engaged in any equity or commodity trading activities. There is also no exposure to interest rate and foreign exchange risk arising from proprietary trading activities as it is not within the existing risk appetite.

Liquidity risk arises when funds are insufficient to meet financial obligations when they fall due.

Market and Liquidity Risk Management Oversight and Organisation

The ALCO is the management committee responsible for the management of market and liquidity risk activities including the setting of risk limits. The ALCO, which is chaired by the President/CEO, reviews Cagamas' market and liquidity risk policies, funding strategy, aligns market and liquidity risk management with business strategies and reviews performance of the investment portfolio, hedged positions, risk limits/compliance and stress test results.

RMD supports ALCO at the working level and is an independent risk control unit responsible for developing the market and liquidity risk policy and ensuring adequate risk control oversight.

Market and Liquidity Risk Management Approach

Cagamas manages market and liquidity risks by imposing threshold limits which are approved by Management within the parameters approved by the Board based on a risk–return relationship.

Further, a match–funding policy is adhered to where all asset purchases are funded by bonds of closely matched size as well as duration and each transaction is self–sufficient in terms of cash flow. A forward looking liquidity mechanism is in place to promote efficient and effective cash flow management while avoiding excessive concentration of funding.

Cagamas plans its cash flow and monitors closely every business transaction to ensure that available funds are sufficient to meet business requirements at all times. Liquidity reserves which comprise marketable debt securities are also set aside to meet any unexpected shortfall in cash flow or adverse economic conditions in the financial market.

Derivatives instruments such as interest rate swaps and cross currency swaps are used to manage and hedge market risk exposures against fluctuation in interest rates and foreign exchange. Liquidity management processes involve regular monitoring against liquidity risk limits and establishing contingency funding plans. These processes are subject to regular review. Liquidity based on Basel III liquidity coverage ratio and net stable funding ratio are also monitored.

PILLAR 3 DISCLOSURE *(continued)*

6.0 MARKET AND LIQUIDITY RISK (CONTINUED)

6.1 Management of Interest/Profit Rate Risk in the Banking Book

The interest/profit rate risk in the banking book is monitored on a monthly basis and exposure is minimal given the match funding approach adopted by Cagamas for its assets and liabilities. The impact on net interest/profit income is simulated and the following table summarises the impact arising from a 100 basis points parallel shift.

Impact on position as at 31 December	(-100 basis points) Parallel Shift	(+100 basis points) Parallel Shift
	Decline in Net Interest/Profit Income RM'000	Increase in Net Interest/Profit Income RM'000
2023	(9,590)	9,590
2022	(2,281)	2,284

6.2 Management of Non-Traded Foreign Exchange Risk

Cagamas is exposed to foreign exchange risk from Treasury funding activities when functional currencies are not in Ringgit Malaysia. Foreign currency risk is managed/hedged by entering into CCS/ICCS with selected counterparties concurrently with bond issuance and asset purchase to ensure that there is no timing mismatch between cash flows from the underlying assets, obligations on the foreign currency bonds as well as the hedge instrument.

7.0 OPERATIONAL RISK

Operational risk is the potential loss resulting from inadequate or failed internal processes, people and systems or from external events. It includes reputational risk associated with the organisation's business practices or market conduct. It also includes the risk of failing to comply with applicable laws and regulations.

Operational Risk Management Oversight and Organisation

The MEC governs the overall operational risk within the organisation. The Committee meets at least on a monthly basis and discusses operational risk related issues.

RMD established the Operational Risk Management (ORM) Framework and Policy which clearly define Cagamas' approach to operational risk management that includes the Risk & Control Self-Assessment, Key Risk Indicators assessment and Loss Event Data reporting. The Operational & Technology Risk Department of RMD provides independent oversight of operational risk monitoring and analysis. Legal Risk is managed by the Legal Department and where necessary, in consultation with external legal counsel.

PILLAR 3 DISCLOSURE *(continued)*

7.0 OPERATIONAL RISK (CONTINUED)

Operational Risk Management Approach

The Operational Risk Management policy codifies the core governing principles for operational risk management and provides a consistent, value added framework for assessing and communicating operational risk and the overall effectiveness of the internal control environment.

Business/Support units constitute an integral part of the operational risk management framework and are primarily responsible for the day-to-day management of operational risk. These units are responsible for establishing and maintaining their respective operational manuals and ensuring that activities undertaken comply with the Group's operational risk management framework. Each business/support unit undertakes self-assessment of the risk and control environment to identify, assess and manage its operational risks. Operational risk losses and incidents are reported to Management and BRC through RMD which provides independent assessment.

The Management places a very high value on maintaining an effective control environment to mitigate operational risk. Therefore, a number of tools have been put in place to mitigate this risk. These tools range from:

- Risk & Control Self-Assessment (RCSA) which is a process of continual assessment of inherent operational risks and controls to identify control gaps and to develop action plans to close the gaps. It is a risk profiling tool which facilitates effective operational risk management for the organisation. The RCSA is signed-off by the respective Division's Head;
- Key risk indicators as early warning signals of increasing risk and/or control failures by flagging up given frequencies of events as a mechanism for continuous risk assessment/monitoring; and
- Operational loss reporting involves the process of collecting, evaluating, monitoring and reporting operational risk loss, including near-misses, data which provides an important metric in the measurement of key operational risk.

In order to ensure uninterrupted services and to safeguard staff and assets during disaster, Cagamas has put in place a well-defined Business Continuity Management (BCM) Framework and Policy at enterprise level. BCM comprises of Business Continuity Plan (BCP) and Disaster Recovery Procedures (DRP), which can be activated in the event of business disruption/disaster. The resilience of these plans under different scenarios are being tested on an ongoing basis through regular BC/DR exercises.

In managing the global emerging of cyberattacks and cybersecurity risks, Cagamas has implemented robust frameworks and policies, namely Technology Risk Management Framework (TRMF), Cyber Resilience Framework (CRF) and Information Technology Risk Management Policy (ITRMP). Additionally, comprehensive Data Loss Protection (DLP) Policy and DLP tool were also implemented to safeguard Cagamas' critical data.

The Basic Indicator Approach (BIA) is used for calculating Operational Risk Capital.

PILLAR 3 DISCLOSURE *(continued)*

8.0 SHARIAH GOVERNANCE DISCLOSURE

Cagamas consults and obtains endorsements/clearance from an independent Shariah Advisor for all the Islamic products, transactions and operations to ensure compliance with Shariah requirements. From a regulatory standpoint, Cagamas does not have direct access to the Shariah Advisory Council (SAC) of BNM and/or the Securities Commission of Malaysia (SC) (collectively referred as "SACs"), for Shariah ruling/advice. Where applicable, Cagamas will obtain the approval of the SACs through counterparty or intermediary that falls under the purview of BNM, and/or through the principal adviser of sukuk programme for submission of the Islamic financial products.

Periodic Shariah reviews/audits are performed to verify that Islamic products and operations are in compliance with the Shariah opinions or endorsements issued by the independent Shariah Advisor and the Joint Shariah Advisors for sukuk programmes, where applicable. Any incidences of Shariah non-compliance are reported to the independent Shariah Advisor, the Group Board Audit Committee, BRC and the Board. Remedial actions are presented for the endorsement of the independent Shariah Advisor and for notification to the BRC or the Board.

During the financial period under review, no Shariah non-compliance event has been reported.